

# PEOPLE MANAGEMENT

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# MANAGERIAL EFFECTIVENESS



- Understand and executive the following roles of a Manager:
  - Communication
  - Decision Making
  - Analysing
  - Goal Setting
  - Guiding
  - Empowering People
  - Role Model

### **Target Audience**

# FIRST-TIME MANAGERS TO SENIOR MANAGERS



**40 HOURS** 



	Roles of a manager	Managerial influence	Effective team development	Time management	Decision making and problem solving
KEY CONCEPTS COVERED	<ul> <li>Roles I am currently good at</li> <li>Roles I need to learn</li> <li>Passion triangle <ul> <li>Dynamism</li> <li>Optimism</li> <li>100% Efforts</li> </ul> </li> </ul>	<ul> <li>Locus of Control</li> <li>Circle of influence and control</li> <li>Managerial styles</li> </ul>	<ul> <li>Inclusion, cooperation, transparency</li> <li>Communication styles</li> <li>Johari window</li> <li>The art of giving and receiving feedback</li> <li>X and Y theory</li> </ul>	<ul> <li>Setting SMART goals</li> <li>Effective planning</li> <li>Prioritization matrix</li> <li>Effective delegation</li> <li>Monkey management</li> </ul>	<ul> <li>Importance of decision making</li> <li>Questions to ask before making a decision</li> <li>Decision making techniques</li> <li>Problem solving techniques</li> </ul>
		Understand to not		Manage time	

EXPECTED

Understand your role and the need to have passion

Understand to not dwell on things that are out of your control and identify your managerial style

Build open and transparent relationships Manage time
effectively by setting
smart goals,
prioritization and
delegation

Effectively make decisions and come up with innovative solutions



# PLANNING AND TIME MANAGEMENT



- Plan tasks and manage their time
- Prioritize and focus on work effectively
- Plan and track projects to ensure on time completion
- Delegate tasks to subordinates effectively

### Target Audience

# MID-LEVEL TO SENIOR MANAGEMENT



**16 HOURS** 



	Introduction to Time management	Goal setting	Prioritization	Effective Delegation
KEY CONCEPTS COVERED	<ul> <li>Importance of time management</li> <li>Parkinson's law of time stretch</li> <li>Effects of procrastination</li> </ul>	Setting effective     SMART goals	<ul> <li>Stephen Covey's prioritization matrix</li> <li>Eliminating time wasters</li> <li>Effectively making time</li> <li>Saying 'no'</li> </ul>	<ul> <li>DECIDE model for delegation</li> <li>Monkey management</li> </ul>
EXPECTED	Understand the importance of managing time and effects of procrastination	Set smart goals	Identify and eliminate time wasters successfully and prioritize tasks	Effectively delegate tasks





# CONFLICT MANAGEMENT



- Evaluate and understand the causes of conflict
- Understand different conflict-handling styles and choose an appropriate style based on the situation
- Handle conflicts constructively for positive outcomes
- Use mediation tactics to resolve conflicts among team members effectively
- Create a healthy work environment by reducing inter and intra departmental escalations

### **Target Audience**

#### **ACROSS ALL LEVELS**



**16 HOURS** 



# Introduction to conflict management

#### **Handling conflict**

Managing self and people

# EY CONCEPTS COVERED

- Types of conflict
- Pros and cons of conflict
- Stages of conflict
- Causes of conflicts

- Constructive and destructive ways to handle conflict
- Thomas-Kilmann's conflict management model
- Thomas-Kilmann Inventory

- ABCDE model
- Personality styles
- Mediation

EXPECTED OUTCOME

Understand the basis of conflicts

Identify your and your team members' conflict management style

Manage emotions while in a conflicting situation and deal with people according to their personality styles





# PROBLEM SOLVING AND DECISION MAKING



- Analyse problems from various angles to come up with effective solutions
- Use various tools and strategies to make objective decisions

### **Target Audience**

# ENTRY LEVEL TO SENIOR MANAGEMENT



**16 HOURS** 



#### **Decision making**

#### **Problem solving**

# EY CONCEPTS COVERED

- Strategies for Decision making
- Challenges faced during making a decision
- Questions to ask before making a decision
- Decision Making techniques- theory and practice example

- Need for Problem solving
- Challenges faced during problem solving
- Effect of the right and left brain on problem solving
- Problem solving techniques- theory and practice examples

EXPECTED OUTCOME

Make decisions efficiently while using various tools and techniques

Find innovative and quick solutions using tools and techniques





# **GROWTH MINDSET**



- Understand the benefits of developing a learning/growth mindset
- Develop a proactive approach to seek opportunities to develop self
- Embrace challenges and get out of the comfort zone

### **Target Audience**

#### **ENTRY LEVEL**



8 HOURS





	Fixed vs Growth Mindset	Reactive vs Proactive manager	Need for Prioritization	Developing growth mindset with team
KEY CONCEPTS COVERED	<ul> <li>Pros and cons of growth and fixed mindset</li> <li>Characteristics of growth and fixed mindset</li> </ul>	<ul> <li>Difference between proactive and reactive managers</li> <li>Characteristics of proactive and reactive managers</li> </ul>	Prioritization matrix	• GROW model
EXPECTED	Develop a growth mindset	Be a proactive manager	Effectively prioritize tasks	Empower team members to adapt to growth mindset





# TEAMBUILDING (INBOUND/OUTBOUND)



- Be self-aware and build an inclusive team
- Resolve conflicts by communicating in a productive manner
- Understand the importance of transparency within teams
- Collaborate with cross-functional teams to work towards common goals

### **Target Audience**

#### **ACROSS ALL LEVEL**



**16 HOURS** 



#### **Bonding within team**

#### **Bonding with cross-functional teams**

# EY CONCEPTS

- Johari Window
- FIRO
- Team Charter
- VIGOR
- Goal setting
- Communication and feedback
- Conflict Management
- Collaboration
- Mediation
- Personality Styles

- Stakeholder management
- Conflict Management
- Mediation
- Bigger picture
- Collaboration
- Communication and feedback
- Negotiation
- Personality Styles

EXPECTED OUTCOME

Work together as one team in harmony

Look at the bigger picture and work together to achieve organizational goals





# NEGOTIATING WITH INFLUENCE



- Develop themselves as effective influencers who can contribute to corporate success on a higher level
- Build good relationships with external stakeholders that can positively influence the performance of the organization
- Hold a solid understanding of group dynamics and influence even without authority

#### Target Audience

#### MID TO SENIOR MANAGEMENT BUSINESS HEADS



**8-16 HOURS** 

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	Importance of influence while negotiating	The negotiation process: pre- negotiation	Selecting the right influence approach	The negotiation process: conclusion
COVERED	<ul> <li>Importance of building an influential personality</li> <li>Qualities of an influential personality</li> </ul>	<ul> <li>Challenges faced while negotiation</li> <li>Principles of negotiation</li> <li>Principled vs Positioned negotiation</li> <li>Importance and characteristics of principled negotiation</li> <li>The negotiation framework</li> </ul>	<ul> <li>The expressive style of influencing</li> <li>Tell</li> <li>Sell</li> <li>Negotiate</li> <li>Enlist</li> <li>The Receptive style of influencing</li> <li>Inquire</li> <li>Listen</li> <li>Attune</li> <li>Facilitate</li> </ul>	<ul> <li>Ending a negotiation</li> <li>Confirming Mutual         Understanding</li> <li>Summarizing the         Agreements</li> <li>Identifying a Safe         Break Point</li> <li>Clarifying future         steps</li> </ul>
JTCOME	Understand the need to be influential	Learn about the negotiation process	Use the right influencing style in the right situation	Come to a win-win and complete the negotiation process

process



# TRAIN THE TRAINER



- Develop learning interventions and create relevant and actionable training solutions for corporate and other organizations.
- Reflect, discover and sharpen personal charisma that captivates the audience and serves well for contagious inspiration
- Organize the content in a way that will optimize interest, involvement, and learning
- Handle tough training situations with grace and tact.

## Target Audience

#### **INTERNAL TRAINERS**



**8-16 HOURS** 



# THANKYOU

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